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22 December 1969

MEMORANDUM FOR: Director of Medical Services

SUBJECT : Clinical-Administrative Organization

- 1. As requested, the possibility of a limited reorganization of the clinical-administrative activities of the Office of Medical Services has been explored and the results are presented below for discussion purposes.
- 2. This inquiry included separate discussions with DD/MS, PA/OMS and A-SA/CA. All are in essential agreement with these organization changes (DD/MS also suggests other changes beyond the clinical-administrative activities, but these are not considered here in view of limited purpose of this inquiry.).
- 3. The specific purposes intended by this reorganization are to:
 - a. Bring the present PA/OMS into the OMS command line rather than in his present advisory capacity;
 - b. Retain the working relationship between the PA/OMS and the SA/CA; and
 - c. Place the Registrar Branch in the location in the OMS where it may be most effective in its mission of support to clinical activities.
- 4. The attached chart reflects an organization that should attain these ends. PA/OMS could readily be retitled and placed in the command line as Assistant Director for Clinical Activities (Alternate title might be Deputy Director for Clinical Activities, although such a title might be more appropriate if there were more than one such functional deputy.) SA/CA should remain as an assistant to the D/MS but could also maintain his existing

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and desirable functional relationship to the PA/OMS (ADCA); the broken line is intended to convey this relationship. Finally, the Registrar activity would logically be part of this clinical complex that it serves.

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Executive Officer
Office of Medical Services

Attachment